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SENIOR INTERAGENCY GROUP (INTELLIGENCE)
INTERAGENCY GROUP/COUNTERMEASURES (POLICY)
WASHINGTON, D.C. 20505

OS REGISTRY

8-0875X

22 June 1988

MEMORANDUM FOR: Chairman, Physical Security Committee
✓ Chairman, Personnel Security Committee
Chairman, Information Security Committee
Chairman, National Operations Security Advisory Committee

FROM:

[Redacted]
Executive Secretary, IG/CM(P)

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SUBJECT: Meeting on Countermeasures Problem Report

REFERENCE: President's Report to the Congress on the Nation's
Counterintelligence and Security Countermeasures
Plans, Programs, and Capabilities

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1. The attached memorandum from the Acting Director of Central Intelligence advises, in part, that the SIG-I Chairman has approved and signed the third biannual status report on implementation of initiatives detailed in reference. The memorandum favorably notes progress made to date, but expresses concern over possible insufficient mention of problems and obstacles to further progress. The SIG-I Chairman has solicited personal, uncoordinated reports from subordinate interagency group chairmen, outlining problem areas falling within their purview. The report is due to the SIG-I Chairman by 15 July 1988. [Redacted]

2. The IG/CM(P) Chairman has found previous discussions with his IG committee chairmen, undertaken in concert with preparation of IG/CM(P) input to the biannual status reports, to be very valuable. In order to develop a thorough report, responsive to the SIG-I Chairman's concerns, Mr. Alderman proposes another joint meeting of committee chairmen to discuss and obtain your current input to the substance of the memorandum required by 15 July.

3. Mr. Alderman, who is presently on travel, would appreciate your attendance at a brief meeting to be held at 1400 hours on 8 July 1988 in his office, room 2E812, the Pentagon. Please review the content and intent of the attached correspondence and prepare a written synopsis of those

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SUBJECT: Countermeasures Problem Report

problem areas impacting completion of tasks assigned to your committee. Your collective experience and candid opinions, across the entire security countermeasures spectrum, are highly valued and may form the nucleus of Mr. Alderman's reply to the SIG-I Chairman.

4. Request addressees provide notification of availability for the cited meeting or advisement of alternate representative, if necessary. Please phone

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Attachment:
a/s

The Director of Central Intelligence

Washington, D. C. 20505

Executive Review

2577/2-88

21 June 1988

MEMORANDUM FOR: The Honorable Craig Alderman, Jr.
Chairman
Interagency Group/Countermeasures (Policy)

FROM: Acting Director of Central Intelligence

SUBJECT: Improving Our Counterintelligence and
Countermeasures Posture [redacted]

1. The Chairman of the SIG(I), Director Webster, has approved and signed to the National Security Advisor the third biannual report for the President on the President's Report to the Congress on the Nation's Counterintelligence and Security Countermeasures Plans, Programs, and Capabilities. He was pleased with the report, especially the continuing progress it reflects toward implementation of measures to improve our counterintelligence and countermeasures posture. [redacted]

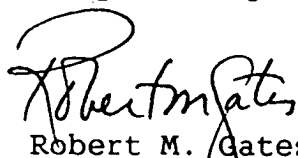
2. While the report is an accurate one, Judge Webster and I believe that its very positive tone may obscure some real problems in addressing the unfinished agenda for strengthening CI and CM. In fact, there is very little indication in the submitted reports of problems and obstacles to further progress. [redacted]

3. Accordingly, the Chairman of the SIG(I) would value a personal report from you on outstanding problems in the area of responsibility of your interagency group. For example, in what areas specifically have parochial or turf problems inhibited faster or better progress? In what areas is there a genuine resources problem? Are there elements of the bureaucracy simply going through the motions? If, as [redacted] memo indicates, an estimated 70% of the assigned tasks have been completed or programmed, to what degree are the really tough problems in the other 30%? [redacted]

4. In short, the DCI would appreciate having from you, a personal, uncoordinated memorandum outlining problem areas within the purview of your interagency group. While there is no question that significant progress has been made over the

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past year or so, we are concerned that important problems are either being set aside or haggled to death in the bureaucracy. If there were no such problems, this undertaking would be unique in the history of government. To be able to address these problems in a sensible and effective way we need more specific information and solicit your help in that regard. We hope you will be candid; your replies will be held tightly. We would appreciate your report by 15 July 1988.


Robert M. Gates

cc: Director, Community Counterintelligence and
Security Countermeasures Office,
Intelligence Community Staff

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